

RATIONALIZATION OF GOVERNMENT AGENCIES, COMMISSIONS AUTHORITIES AND PUBLIC EXPENDITURE

PROPOSED REFORM	AGENCIES BY SECTOR	RECOMMENDATION BY THE REVIEW TEAM	RECOMMENDATION BY GOVERNMENT
1. Agencies To be Retained (61)	(a) Agencies to be Retained Under the Accountability Sector		
	(1) Bank of Uganda	(i) Bank of Uganda to be given an additional mandate to take over the functions of UMFA	Retained as an Autonomous Body
	(2) Uganda Revenue Authority	(ii) Retain and strengthen function of collecting Revenue for Government including all Non-Tax Revenue (NTR)	Retained as an Autonomous Body
	(3) Uganda Development Bank	(i) Retain the Uganda Development Bank and consolidate all investment funds across MDAs under this bank. (iii) Create a Pool of Funds to harness resources for development finance.	Retained as an Autonomous Body
	(4) Financial Intelligence Authority	(i) Retain and transfer to the Office of the President	Retained under the Ministry of Finance Planning and Economic Development
	(5) Housing Finance Bank	(iv) Retain Shareholding	Approved

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	(6) Development Finance Company of Uganda (DFCU)	(v) Retain Shareholding	Approved
	(7) National Housing and Construction Corporation,	(vi) Retain Shareholding and put interests under UDC	National Housing and Construction Corporation reverts to its parent Ministry of Lands, Housing and Urban Development for supervision.
	(8) National Social Security Fund	(vii) Retain the Institution	Retained as an Autonomous Body
	(9) Public Procurement and Disposal Authority	(viii) Retain and restructure to streamline its management	Approved but emphasized that it be restructured to streamline its management
	(10) Uganda Bureau of Statistics	(ix) Retain	Approved
(b) Agencies to be Retained Under the Trade and Investment			
	(11) Uganda Development Corporation	(i) Retain and operationalize fully the UDC Act 2016 to effectively have the oversight role on all public investments.	Retained as an Autonomous Body
	(12) Kinyara Sugar Works	(ii) Retain Shareholdings	The company is wholly privatized.
(c) Agencies to be Retained Under the Tourism and Antiquities Sector			
	(13) Nile Hotel International	(i) Retain Shareholdings	Approved

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	Conference Centre (Serena).		
(d) Agencies to be Retained Under the Education Sector			
(i) Nine (9) Public Universities are:			
	(14) Makerere University (& MUBS) (15) Mbarara University of Science and Technology (16) Kyambogo University (17) Busitema (18) Gulu University (19) Kabale University (20) Lira University (21) Muni University (22) Soroti University	(i) Retain all Public Universities (ii) Restructure academic program offerings to eliminate duplications and align them to the national development requirements. (iii) Restructure the employee structure at the Universities to eliminate redundancies	Retained as Autonomous Bodies
(ii) Training Institutions			
	(23) Law Development Centre	Retain this Institution as a specialized Training Unit.	Retained as an Autonomous Body
	(24) Management Training and Advisory Centre	Merge Management Training and Advisory Centre with Nakawa Vocational Training Institute	Merge Management Training and Advisory Centre with Nakawa Vocational Training

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	(Retain original mandate)		Institute the domain to be decided at a later date
	(25) Uganda Wildlife Training Institute,	Retain Uganda Wildlife Training Institute as a Specialized Training Unit but transfer affiliation to the Ministry of Education and Sports.	Retained as a specialized Training Unit under the Ministry of Tourism, Wildlife and Antiquities.
	(26) Hotel and Tourism Training Institute	Retain Hotel and Tourism Training Institute as Specialized Training Units but transfer affiliation to the Ministry of Education and Sports.	Retained as a specialized Training Unit under the Ministry of Tourism, Wildlife and Antiquities
	(27) Uganda Management Institute	Retain	Retained as an Autonomous Body
	(28) National Council for Sports	Retain to regulate issues of sports in the Country	Retained as an Autonomous Body
	(29) Uganda National Commission for UNESCO (UNATCOM)	(i) Retain to promote issues of culture through education. (ii) Strengthen Management.	Retained as Unit under the Ministry of Education and Sports
	(30) Namboole National Stadium (Mandela Stadium)	Retain and strengthen Management	Retained as an Autonomous Body
	(31) Nakivubo War Memorial Stadium	Retain and strengthen Management	Retained as an Autonomous Body

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	(32) Uganda National Examinations Board;	To be retained but the name to be changed to suit the specific function	Retained as Autonomous Body
(e) Agencies to be Retained under the Information and Technology Sector			
	(33) Uganda Media Centre	Retain to act as mouth piece of Government	Retained as an Autonomous Body
	(34) Uganda Broadcasting Corporation	Retain and restructure to strengthen the commercial components of the corporation to enhance its competitiveness in the media industry.	Retained as an Autonomous Body but restructure the Corporation and streamline
	(35) New Vision Printing & Publishing Corporation (NVPPC)	Retain and restructure New Vision, Printing and Publishing Corporation to incorporate the functions of Uganda Printing and Publishing Corporation	Retained under the supervision of the Ministry of Information, Communications Technology and National Guidance
	(36) Uganda Printing and Publishing Corporation (UPPC)	(i) UPPC functions can be effectively performed under the New Vision Printing and Publishing Corporation (ii) Transfer functions to New Vision Printing & Publishing Corporation (NVPPC) and create a special Department to perform the functions of UPPC.	Retained as an Autonomous Body

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	(37) Uganda Institute of Information and Communication Technology.	Retain the Institute to provide critical services for skilling Ugandans.	Retained as an Autonomous Body
	(38) Uganda Telecommunications Limited	Retain, recover 100% shareholding, recapitalize and anchor Government interest to UDC as a fully-fledged Parastatal.	Retained under the Ministry of Information, Communications Technology and National Guidance for efficient supervision.
(f) Agencies to be Retained under the Health Sector			
	(39) Uganda Cancer Institute (UCI)	<ul style="list-style-type: none"> (i) Retain as a Departments of Government to offer specialized services. (ii) The law creating UCI as autonomous bodies should not be operationalized. (iii) The law creating the UCI should be repealed. 	Retained Cancer Institute as an Autonomous Agency to provide specialised services in the treatment of cancer.
	(40) Uganda Heart Institute (UHI)	<ul style="list-style-type: none"> (i) Retain as a Departments of Government to offer specialized services. (ii) The law creating UHI as autonomous bodies should not be operationalized. (iii) The law creating the UHI should be repealed. 	Retained Heart Institute as an Autonomous Agency to provide specialised services in the treatment of heart conditions

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	(41) National Medical Stores	(i) Retain as independent entity reporting to MoH to provide specialized Services.	Retained as an Autonomous Body
	(42) Uganda Blood Transfusion Services	Retain to offer specialized Services.	Retained as an Autonomous Body
	(43) Uganda AIDS Commission	Retain as Independent entity reporting to MoH.	Retained as an Agency under the Office of the President.
(g) Agencies to be retained under the Social Development Sector			
	(44) Uganda National Cultural Centre	Retain Agency provides to provide the unique services.	Retained as an Autonomous Body
	(45) Equal Opportunities Commission	(i) Be abolished (ii) Functions merged with Uganda Human Rights Commission (UHRC)	Abolish the Equal Opportunities Commission and merge its functions with the Uganda Human Rights Commission since equal opportunities are human rights.
	(46) Industrial Court	Retain and transfer the supervisory responsibility from Ministry of Gender, Labour and Social Development to Judiciary.	Retained under the Ministry of Gender, Labour and Social Development in line with International Best Practices.
(h) Agencies to be Retained under the Justice Law and Order			
	(47) Judicial Service Commission (JSC)	Retained	Retained as an Autonomous Body
	(48) Uganda Human Rights Commission (UHRC)	Retained but merged with Equal Opportunities Commission.	Retained and merged with Equal Opportunities Commission.

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PROPOSED REFORM	AGENCIES BY SECTOR	RECOMMENDATION BY THE REVIEW TEAM	RECOMMENDATION BY GOVERNMENT
	(49) Centre for Alternative Dispute Resolution	Retain and strengthen under Ministry of Justice and Constitutional Affairs.	Retained as a Unit under the Ministry of Justice and Constitutional Affairs
(i) Agencies to be Retained under the Works and Infrastructure Development Sector			
	(50) Civil Aviation Authority	Retained	Retained as an Autonomous Body
	(51) East African Aviation Academy	Retain as a specialized Training Institution	Retained as an Autonomous Body
	(52) Uganda Air Cargo Corporation Limited	Retain and strengthen	Retained as an Autonomous Body
(j) Agencies to be Retained under the Defence and Security Sector			
	(53) National Enterprises Corporation and the Subsidiary Institution of Luwero Industries Limited	Retain and strengthen	Retained as an Autonomous Body
(k) Agencies to be Retained under the Energy Sector			
	(54) National Oil Company of Uganda	Retain to commercialize the oil sub-sector	Retained as an Autonomous Body

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PROPOSED REFORM	AGENCIES BY SECTOR	RECOMMENDATION BY THE REVIEW TEAM	RECOMMENDATION BY GOVERNMENT
	(l) Agencies to be Retained under the Public Administration		
	(55) Electoral Commission	Retain-Critical in the management of elections	Retained as an Autonomous Body
	(56) Kampala Capital City Authority	Retain-Critical in the management of the capital city	Retained as an Autonomous Body
	(57) Parliamentary Service Commission	Retain-critical in the recruitment of staff for the legislature	Retained as an Autonomous Body
	(58) Local Government Finance Commission	Retain, Restructure and strengthen	Retained as an Autonomous Body
	(m) Agencies to be Retained under the Lands and Housing Sector		
	(59) Uganda Land Commission	Retain because it provides specialized services in land registration	Retained as an Autonomous Body
	(n) Agencies to be Retained under the Water and Environment		
	(60) National Water and Sewerage Corporation	(i) Retain NW&SC (ii) All Urban Centres should be gazetted by the Minister in accordance to the Law. (iii) Transfer the functions of the Department of Urban Water Supply from the Ministry to the National Water and Sewerage	Retained as an Autonomous Body and retained the Department of Urban Water under the Ministry of Water and Environment.

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		Corporation, and wind up the department.	
2. Agencies to be Merged (63)	(a) Agencies under the Accountability Sector to be Merged		
	(61) Insurance Regulatory Authority	(i) Merge to create a directorate for non-bank supervision within the Bank of Uganda. (ii) Alternatively create a non-bank regulatory authority.	Retained as an Autonomous Body
	(62) Uganda Retirement Benefits Regulatory Authority	Recommended for merger with insurance Regulatory Authority, Uganda Micro-Finance Regulatory Authority and Capital Markets Authority.	Stood over pending further justification from the Ministry of Public Service
	(63) Uganda Microfinance Regulatory Authority	Recommended for merger with insurance Regulatory Authority, Uganda Retirement Benefits Regulatory Authority and Capital Markets Authority.	Retained as a Department under The Ministry of Finance, Planning and Economic Development
	(64) Capital Markets Authority	Recommended for merger with insurance Regulatory Authority, Uganda Micro-Finance Regulatory Authority and Uganda Retirement Benefits Regulatory Authority.	Retained due to its critical role in the economic growth and development of the Economy.
	(65) Post Bank-Uganda	(i) Consolidate into one publicly owned Commercial Bank with a mission to support	Retained as an Autonomous Body

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		development of productive activities of the private sector.	
	(66) Pride Microfinance.	(ii) Capitalize the new bank through floating of shares to the public	Retained as an Autonomous Body
	(67) Microfinance Support Centre Ltd	Capitalize the new bank through floating of shares to the public	Retained as an Autonomous Body
(b) Agencies under the Trade and Investment Sector to be Merged			
	(68) Uganda Investment Authority	(i) Merge the Agencies into one Authority, with specialized Directorates and Departments to handle specialized areas of investment promotion. (ii) Should be domiciled in the Ministry responsible for Trade and Investment	Merge the six Institutions into one Authority with specialised Departments
	(69) Enterprise Uganda Foundation Limited		
	(70) Uganda Exports Promotions Board		
	(71) Uganda Free Zones Authority		
	(72) Private Sector Foundation of Uganda		
	(73) Privatization Unit		
(c) Agencies under the Tourism and Wildlife Sector to be Merged			

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	(74) Uganda Wildlife Education Centre (UWEC),	Consolidate the functions of these Institutions into one Agency with specialized Departments to accommodate the different specialized areas.	Merged Uganda Wildlife Education Centre (UWEC) with Uganda Wildlife Authority.
	(75) Uganda Tourism Board (UTB),		
	(76) Uganda Wildlife Authority (UWA),		
	(77) Uganda Island Chimpanzee Sanctuary	Retain	Retained as an Autonomous Body
(d) Agencies to be Merged under the Social Development Sector			
	(78) National Youth Council	(i) Merge and create one National Council for Special Interest Groups with specialized Departments to handle different specialized areas.	Merged and consolidated into one Authority.
	(79) National Women's Council		
	(80) National Council for Children		
	(81) National Council for Disability		
	(82) National Council for Older Persons		
(e) Agencies under the Education Sector to be Merged			

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	(83) National Council of Higher Education	(i) Merge the two Agencies to form one National Council for Education. (ii) The Council should regulate standards and handle curriculum development issues for all levels of education in the Country (iii) The National Council for Education should also be in charge of the National qualifications framework for all levels.	Merged National Council of Higher Education with National Curriculum Development Centre.
	(84) National Curriculum Development Centre		
	(85) Directorate of Industrial Training	Abolish. (i) Transfer assessment and certification functions to Uganda Business, Technical Examinations Board (UBTEB) and (ii) Transfer the function of regulation to Technical, Vocational Education (TVET).	Stood over the abolishment of the Directorate of Industrial Training. Stood over merger of Lugogo Vocational with Nakawa Vocational pending additional information from the Ministry of Educations and Sports
	(86) Kyambogo (teacher curriculum)	Transfer to the newly created National Council Teachers Council	Merged with the National Curriculum Development Center
	(87) Uganda Allied Health Examinations Board;	Merge the two entities into one because their functions are homogenous.	Merged Uganda Allied Health Examinations Board and Uganda Nurses and Midwifery Examinations Board to form one entity

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	(88) Uganda Nurses and Midwifery Examinations Board		
	(89) Uganda Business Technical Examinations Board;	To be retained	Retained as an Autonomous Body
(f) Agencies under the Information and Technology Sector to be Merged			
	(90) Uganda Communications Commission	Merge with NITA-U into one Authority.	Retained as an Autonomous Body
	(91) NITA-U	Abolished	Restructured into A Department under the Ministry of Information, Communications Technology and National Guidance
	(92) National Drug Authority	(i) Merge all into one that will be responsible for monitoring and promoting standards for industrial, food and drug products across the Country. (ii) Create one Council with specialized Departments to handle specialized areas	The Minister of Trade, Industry and Co-operatives to chair an inter-Ministerial meeting comprising Ministry of Health and Ministry of Agriculture, Animal Industry and Fisheries and do a benchmark. This was done and a report was submitted to Ministry of Public Service for consideration.
	(93) Agricultural Chemicals Board		
	(94) National Animal Genetic Resource	Consolidate these Agencies together if the agriculture Sector	Retained as an Autonomous Body

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	Centre and Data Bank (NAGRIC)	has to maintain its own research hub.	
	(95) National Agricultural Research and Organisation (NARO)		Retained as an Autonomous Body
	(96) Uganda National Health Research Organization,	Consolidate these Agencies together if the agriculture Sector has to maintain its own research hub.	Retained as Autonomous Bodies
	(97) Virus Research Institute,		
	(98) National Chemotherapeutic Research Institute		
	(99) Joint Clinical Research Centre		
	(100) Uganda Nurses and Midwives Council	Create one Council with specialized Departments to handle specialized areas.	Approved the creation of one Council
	(101) Allied Health Professional Council		
	(102) Medical and Dental Practitioners Council		

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(g) Agencies across the Sectors of; Lands, Housing and Urban Development and Accountability to be Merged			
	(103) National Planning Authority	(i) Integrate the functions of both autonomous and semi-autonomous planning Agencies and Boards into the National Planning Authority. (ii) EPRC should be transferred to NPA to refocus their research agenda to national development agenda.	Approved the merger of the National Population Secretariat, Metropolitan Physical Planning Authority, Town and Country Planning Board, National Physical Planning Board under National Planning Authority.
	(104) National Population Secretarial		
	(105) Metropolitan Physical Planning Authority,		
	(106) Town and Country Planning Board		
	(107) National Physical Planning Board		
	(108) Economic Policy and Research Centre		Restructured as a Department under the Ministry of Finance, Planning and Economic Development
(h) Agencies in the Public Sector to be Merged			
	(109) Public Service Commission	Merge into one Service Commission with specialized Departments to recruit for specialized areas.	Approved the Merger into one Service Commission with specialized Departments to recruit for specialized areas.
	(110) Health Service Commission		
	(111) Education Service Commission		

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	(i) Agencies under the Works and Infrastructure Development to be Merged		
	(112) Uganda Railways Corporation	Retain because it is money making	Retained as an Autonomous Body
	(113) Uganda National Roads Authority	Abolish and mainstream functions into the Ministry of Works.	Mainstreamed as a Department under the Ministry of Works and Transport
	(114) Standard Gauge Railway	Transfer the project to the authority on transport infrastructure development	Retained pending completion of the Project
	(j) Agencies under Ministry of Internal Affairs to be Merged		
	(115) Uganda Registrations Services Bureau	(i) Consolidate the Registration function into one Authority with specialised Departments to handle specialised areas; (ii) NCIC should relinquish registration function to the new UNRSB, and the remaining functions revert to the Ministry.	Consolidated all registration functions under one Agency Uganda National Registration Services Bureau (UNRSB).
	(116) National Identification Registration Authority		
	(117) Uganda Non-Governmental Registration Board;		
	(k) Agencies under Electricity and petroleum to be Merged		
	(118) Uganda Electricity Generation Company Limited;	Merge the companies into one. Combine the Agencies into Energy and Petroleum Authority to lead the sub-sector;	Merge the Uganda Electricity Generation Company Limited; Uganda Electricity Transmission Company Limited; and Uganda Electricity Distribution Company Limited into one Electricity Company.

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	(119) Uganda Electricity Transmission Company Limited;		
	(120) Uganda Electricity Distribution Company Limited;	Merge the companies into one Agency responsible for distribution of electricity.	
	(121) Rural Electrification Agency		Mainstreamed as a Department under the Ministry of Energy and Mineral Development
	(122) Uganda Energy Credit and Capitalization Company Limited	Merge the companies into one Agency responsible for distribution of electricity.	Stood over pending additional information from the Ministry of Energy and Mineral Development
	(123) Electricity Regulatory Authority	Combine the Agencies into Energy and Petroleum Authority	Retained as an Autonomous Body
	(124) Uganda Petroleum Authority		Retained as an Autonomous Body
3. Agencies whose functions are to be Mainstreamed	(a) Agencies under the Accountability Sector to be Mainstreamed back into Sector Ministries		
	(125) Non-Performing Assets Recovery Trust	(i) Residual functions to revert to the Ministry of finance, Planning and Economic Development	Mainstreamed residual functions under the Ministry of Finance, Planning and Economic Development.

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back to the Sectors Ministries (33)	(126) Non-Performing Assets Recovery Tribunal			
	(127) Departed Asians' Property Custodian Board			
	(128) National Lotteries Board			
	(129) Uganda Property Holdings Limited	(ii) Mainstream the Functions into Ministry of Finance Planning and Economic Development	Mainstreamed the Functions under the Ministry of Finance Planning and Economic Development	
	(130) Tax Appeals Tribunal			
	(131) Uganda Energy Credit And Capitalisation Company Ltd			
	(b) Agencies under the Trade and Investment Sector to be Mainstreamed			
	(132) Uganda Commodities Exchange	Merge with The Uganda Warehouse Receipt System Authority and Mainstream into Ministry of Trade Industry and Cooperatives (MoTIC)	Retained as an Autonomous Body	
	(133) The Uganda Warehouse Receipt System Authority		Mainstreamed as a Department under the Ministry of Trade, Industry and Cooperatives	
	(c) Agencies under the Justice Law and Order Sector to be Mainstreamed			

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	(134) Amnesty Commission	Transfer the services to Ministry of Internal Affairs	Mainstreamed as Departments under the Ministry of Internal Affairs
	(135) National Citizenship and Immigration Control		
	(136) Centre for Alternative Disputes	Transfer the services to Ministry of Justice and Constitutional Affairs	Mainstreamed as a Unit under Ministry of Justice and Constitutional Affairs
	(137) Law Reform Commission		
(d) Agencies under the Public Administration Sector to be Mainstreamed			
	(138) National Records and Archives Centre (not yet operationalized)	Functions of the facility to be mainstreamed in the Ministry of Public Service.	Mainstreamed as a Department under the Ministry of Public Service.
(e) Agencies under Agricultural Sector to be Mainstreamed			
	(139) National Agricultural Advisory Services	(i) Mainstream the functions into the Ministry of Agriculture, Animal Industry and Fisheries into their matching projects or Departments.	Mainstreamed as a Department under the Ministry of Agriculture, Animal Industry and Fisheries
	(140) Uganda Trypanosomiasis Control Council		
	(141) Uganda Cotton Development Organization		

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	(142) Lake Victoria Fisheries Organization		
	(143) Uganda Livestock Industries Limited		
	(144) Uganda Seeds Limited		
	(145) Uganda Coffee Development Authority	Mainstream the function under the Ministry of Agriculture Animal Industry and Fisheries.	Retained as a Department Under the Ministry of Agriculture, Animal Industry and Fisheries
	(146) Dairy Development Authority	Mainstream the function under the Ministry of Agriculture Animal Industry and Fisheries.	Retained as a Department under the Ministry of Agriculture, Animal Industry and Fisheries
(f) Agencies under the Energy Sector to be Mainstreamed			
	(147) Uganda Atomic Energy Council	Transfer and Mainstream the services to MoEMD	Retained as an Autonomous Body
	(148) Electricity Disputes Tribunal		Mainstreamed as a Department under the Ministry of Justice and Constitutional Affairs
	(149) Rural Electrification Agency	Transfer and Mainstream the services to MoEMD	Mainstreamed as a Department Under the Ministry of Energy and Mineral Development
	(150) Students Financing Board	Mainstream the functions into the Ministry of Education and Sports) because they are duplicated in Department of Higher Education	Approved

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	(151) National Library of Uganda	Transfer from Ministry of Gender Labour and Social Development (MoGLSD) and mainstream function and services to Ministry of Education and Sports.	Mainstreamed as a Department under Ministry of Education and Sports.
(g) Agencies under the Water and Environment Sector to be Mainstreamed			
	(152) National Forestry Authority	Functions to revert to the Department of Forestry Support.	Mainstreamed as a Department under the Ministry of Water and Environment
	(153) National Environment Management Authority	Mainstream into the Ministry of Water and Environment (MWE).	Retained but recommended for urgent restructuring and re-alignment to strengthen it.
	(154) Uganda National Meteorological Authority	Mainstream into the Ministry of Water and Environment as a Directorate.	Mainstreamed as a Directorate under the Ministry of Water and Environment.
(h) Agencies under the Works and Infrastructure to be Mainstreamed			
	(155) National Roads Safety Board	Mainstream the functions into the Ministry of Works.	Mainstreamed as a Department under the Ministry of Works and Transport.
	(156) Transport Licensing Board		
	(157) Uganda Road Fund	Mainstream the relevant MDA (Function of revenue generating).	Mainstreamed as a Department in the Ministry of Works and Transport